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Agenda

Education and Children's Services Scrutiny Board (2)

Time and Date

2.00 pm on Thursday, 4th October, 2018

Place

Committee Room 3 - Council House

Public Business

- 1. Apologies and Substitutions
- 2. Declarations of Interests
- 3. **Minutes** (Pages 3 6)
 - a) To agree the minutes of the meeting held on 6th September, 2018
 - b) Matters Arising
- 4. **Partnership Working in Children's Services** (Pages 7 10)

Briefing Note of the Deputy Chief Executive (People)

5. Work Programme (Pages 11 - 14)

Briefing Note of the Scrutiny Co-ordinator

6. Any Other Business

Any other items of business which the Chair decides to take as matters of urgency because of the special circumstances involved.

Private Business

Nil

Martin Yardley, Executive Director, Place, Council House Coventry

Wednesday, 26 September 2018

Notes: 1) The person to contact about the agenda and documents for this meeting is Michelle Rose, Governance Services, Council House, Coventry, telephone 7683 3111, alternatively information about this meeting can be obtained from the following web link:

http://moderngov.coventry.gov.uk

2) Council Members who are not able to attend the meeting should notify Michelle Rose as soon as possible and no later than 1.00 p.m. on 4th October, 2018 giving their reasons for absence and the name of the Council Member (if any)

who will be attending the meeting as their substitute.

3) Scrutiny Board Members who have an interest in any report to this meeting, but who are not Members of this Scrutiny Board, have been invited to notify the Chair by 12 noon on the day before the meeting that they wish to speak on a particular item. The Member must indicate to the Chair their reason for wishing to speak and the issue(s) they wish to raise.

Membership: Councillors L Bigham, B Kaur, L Kelly, D Kershaw, J Lepoidevin, A Lucas, P Male, M Mutton (Chair) and C Thomas

Co-opted Members: Mrs S Hanson and Mrs K Jones

By Invitation: Councillors J Clifford, K Maton, P Seaman and T Skipper

Please note: a hearing loop is available in the committee rooms

If you require a British Sign Language interpreter for this meeting OR it you would like this information in another format or language please contact us.

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Agenda Item 3

Coventry City Council Minutes of the Meeting of Education and Children's Services Scrutiny Board (2) held at 2.00 pm on Thursday, 6 September 2018

Present:

Members: Councillor M Mutton (Chair)

Councillor L Bigham
Councillor L Kelly
Councillor D Kershaw
Councillor A Lucas
Councillor P Male
Councillor C Thomas

Co-Opted Members: Mrs S Hanson

Cabinet Members: Councillor K Maton (Cabinet Member for Education and Skills)

Councillor P Seaman (Cabinet Member for Children and

Young People)

Employees (by Directorate):

People A Brennan, R Eaves, G Lewis N MacDonald, K Nelson, J

Place Silvertor

G Holmes, M Rose

Apologies: Councillor B Kaur, J Lepoidevin and T Skipper

Public Business

20. Declarations of Interests

There were no disclosable pecuniary interests.

21. Minutes

The minutes of the meeting held on 19th July, 2018 were agreed as a true record.

Further to Minute 11/18 'The Virtual School for Looked After Children' the link for access to a glossary of educational terms and acronyms had been circulated to Members.

Further to Minute 13/18 'Supported Internship' Councillor O'Boyle had sent a response which was read at the meeting. The Board requested that the Cabinet Member for Education meet with Councillor O'Boyle to discuss Supported Internship further.

22. Early Years and Primary Education Performance - 2018 indicative outcomes

The Scrutiny Board considered a briefing note and a presentation of the Deputy Chief Executive (People) to update members on indicative performance outcomes for Early Years and Primary Education in Coventry.

The Board discussed the 2018 indicative outcomes presentation. The data was made available to local authorities on 10 July, 2018 however, it was important to note that the data was not yet validated and not published on the Department for Education (DfE) website. This information provided indicative information and was likely to change before the finalised results were available in February 2019. The Department for Education publish the validated results in November/December 2018, at which point the Key Stage 2 data was likely to have changed. A detailed Education Performance report based on validated data and including results for all Key Stages would be presented to Scrutiny in February, 2019. The Primary Networks would use indicative data to plan appropriate actions for the academic year 2018-19.

The presentation contained information about:

- The DfE timetable
- Early Years Good Level of Development
- Phonics
- Key Stage 1 Expected Standard
- Key Stage 2 Attainment Measures including Expected Standard and Higher Standard
- Key Stage 2 Progress
- Coasting and Floor Standard

The Board questioned the Cabinet Member and officers on the following:

- The achievements and improvements to be proud of
- Coasting and floor standard definitions and Coventry schools
- Writing decreasing
- Maths remaining the same
- Key Stage 2 expectations
- The importance of the arts, drama and music and sports and encouraging creativity
- The importance of early years as building blocks

The officers reported on changes to measurements and key focus areas for this year. The Cabinet Member agreed that it would be good to demonstrate the value Headteachers place on cultural subjects that are not measured in schools.

RESOLVED that

- 1) The Scrutiny Board suggested that once the results were validated the improvements achieved in Coventry through partnership working were worthy of publicity.
- 2) The Scrutiny Board requested that the Education, Sport and Participation Strategy come to a future meeting.

23. Serious Case Review - Baby F

The Scrutiny Board considered a briefing note of the Safeguarding Boards Manager which provided detail on the outcome of the Serious Case Review (SCR) published by the Coventry Local Safeguarding Children's Board (LSCB) on 29th August, 2018. Appended to the report were a report on findings and recommendations, the full SCR report and an implementation assurance report.

The primary aim of a SCR was to help agencies learn lessons from these events, and to use this experience to improve practice. Following the referral to the Independent Chair of Coventry Local Safeguarding Children Board (LSCB) it was agreed this case should be the subject of a Serious Case Review in October 2015. Each agency may make recommendations to support improvements in practice within their organisation. The on-going implementation and monitoring of these actions was the responsibility of the individual agency. Evidence of progress was regularly provided for the LCSB. This process enabled the LSCB to fulfil its responsibility for monitoring progress, and to be assured that these recommendations had been delivered in practice. Recommendations that were multi-agency were the responsibility of the LSCB, and an Implementation Assurance Report was included.

The Serious Case Review recommendations were agreed in 24th May 2016. Progress on recommendations since then were appended to the report. The delay in publication between identification of the recommendations and publication was due to the associated criminal proceedings.

The Scrutiny Board questioned the Cabinet Member and officers present on the following:

- An update on recommendation, actions and the children
- Changes to services since 2015
- The vulnerability of the mother and professional curiosity
- Data protection and information sharing
- Partnership working
- Voice of the child

The Cabinet Member and Officers highlighted the differences in Services since 2015 including the Multi Agency Safeguarding Hub (MASH) and also the recent training on signs of safety.

RESOLVED that

- 1) The Scrutiny Board note the report and the progress made on the recommendations.
- 2) The Scrutiny Board highlighted the importance of professional curiosity and in particular questioning the impact of a new partner into a family with history of domestic violence.

24. Work Programme

The Scrutiny Board noted the Work Programme for 2018/19.

25. **Any Other Business**

There were no other items of business.

(Meeting closed at 3.25 pm)

Agenda Item 4



Briefing note

To: The Education and Children's Services Scrutiny Board (2)

Date: 4 October 2018

Subject: Partnership Working in Children's Services

1 Purpose of the Note

1.1 To provide an update on the partnership working within Coventry's Early Help offer that includes the family hub model.

2 Recommendations

- 2.1 The Education and Children's Scrutiny Board (2) are recommended to:
 - 1) Consider the content of the report
 - 2) Identify any further recommendations for the Cabinet Member

3 Information/Background

3.1 Coventry's Early Help Offer – Background

- 3.1.1 The Coventry Early Help Strategy (2016) set out the vision for early help work in Coventry and outlined principles of practice and cooperation between all partners providing services to children and families. The Strategy is currently being refreshed to reflect the commitment and responsibility of all partners to deliver an effective Early Help offer to children and their families which is responsive and focusses on building resilience as well as providing the right help at the right time. The Strategy will also highlight other new developments: introduction of a new Early Help Assessment, adopting the Signs of Safety approach, Right Help Right Time Guidance and the Troubled Families outcomes framework.
- 3.1.2 There are two key drivers for new ways of working and service delivery:
 - ➤ A clear evidence base that the development of increasingly close working relationships and practices between professionals, families, agencies and community groups deliver improved experiences for families and better outcomes for children.
 - > The reduction in public service finances requires different ways of working with partners, families and communities eliminating duplication and providing economy of scale and enhanced value.

3.2 Coventry's Family Hub Model

- 3.2.1 In November 2017 the Family Hub model in Coventry became operational. The next phase for the Early Help offer is developing the Hubs further, which is building on existing partnerships and enhancing the delivery of help and support to families in their local communities. Strengthening the Early Help partnership is fundamental to establish a seamless service to families and improving children and young people's outcomes.
- 3.2.2 As featured in the Early Help Strategy, there is a multi-agency commitment to deliver the right help at the right time to families, children, young people and communities. Early Help in Coventry continues to be delivered through an integrated approach across agencies, the Family Hub model's sees extension of existing partnership working collaboratively to deliver a whole family approach. The work of the Family Hub continues to target and address the needs of the most disadvantaged children (0-19) early help offer, who are identified through direct contact, self-referral, step down and diversion process from children's social care or via requests for support from a range of professionals and services. Families access help either through a request for support or by attending the Family Hub locally. Early help can be delivered in the Family Hub, a local community venue or in the family home depending on the needs of the family. An activity timetable for each Hub area is widely publicised within the local communities, which includes services delivered by partners, and is available on the City Council website and activities are promoted through social media. Each family hub has an active Facebook page.
- 3.2.3 The Early Help offer is made up of a range of services delivered by partners that include: family hub practitioners, targeted youth support workers, primary mental health workers, health visitors, midwives, school nurses, police officers, NHS community organisations, advice services (e.g Law Centre and Coventry Independent Advice Service) Housing, benefits advice, Primary and Secondary schools, specialist mental health services and social workers. Many of these services are delivered from the Family Hub sites.

3.3 Examples of Early Help Partnership working

3.3.1 Family Matters: All family Hubs hold interagency case discussions on a weekly basis (Family Matters Meetings) to identify families that need early help from a range of agencies and to deliver the right help at the right time through partnership working where required. Attendance varies across hubs including health services (health visiting, midwifery, school nursing), police, housing providers. 3.3.2 *Direct delivery of services*: Partners from health services (e.g health visitors, midwifery, One Body One Live (OBOL), Healthy Lifestyles), adult learning (e.g. English to Speakers other Languages, Family learning, Workers Educational Association and legal/advice services (e.g. Coventry Independent Advice Service) deliver direct services from the Hubs in the form of clinics, surgeries, groups and 1:1 appointments. The Early Help Partnership co-ordinators continue to facilitate new initiatives to take place in the family hubs such as "Cuppa with your Copper".

Many partners (statutory and voluntary sector) have contributed to a range of events and activities in the Family Hubs such as the naming/opening events and in the delivery of the summer holiday programmes. Notably there was a range of programmes funded by "Feeding Britain" this summer that targeted support to vulnerable children and their families which were delivered through partnerships with Ignite, local supermarkets, schools, churches and faith communities.

- 3.3.3 *Partnership training*: A range of partners have been engaged in delivering training to Family Hubs to enhance the skills and interventions that can be offered from the Hubs including the Primary Mental Health services who provide supervision and consultation services on a monthly basis to practitioners working in the hubs), Integrated Sexual Health Services and Change Grow Live (CGL).
- 3.3.4 Developing partnerships: A number of strategic partnership interactions have taken place between the Early Help Managers and a range of services, including the Homeless Prevention Team, Fire Service, South Warwickshire (NHS) Foundation Trust (SWFT), to develop partnership working arrangements and enhance opportunities to work together to deliver services and improve the outcomes for children, young people, and their families in the local community.
- 3.3.5 Family Hubs have also been developing their partnership with the local communities, by attending local stakeholder meetings, providing volunteering opportunities, and some services are being developed and delivered by local residents, such as the Homework Club at Wood Side Family Hub.
- 3.3.6 **The MASH model** has contributed to development of our partnership working. The Multi Agency Safeguarding Hub (MASH) is comprised of staffing who represent Children's Services, Police, Health, Education, Probation, Youth Offending and Offender Manager

Services. All these agencies are located in the same room and working arrangements

continue to be effective.

3.3.7 Multi Agency partners continue to engage with services within their respective disciplines

within the community and this is fed back into the MASH. MASH Team Managers have now

begun to engage with the Family Matters Meetings that take place in the Hubs, to enable

stronger connection to the Early Help offer.

3.4 Next Steps

i. Family Hubs and the Early Help offer will continue to develop to ensure they meet the

needs of children, young people, families and communities in Coventry.

ii. An Early Help Development Plan is being finalised, this will support our developments

as a partnership as well as the services provided.

iii. Governance of the Early Help offer (locality Early Help Advisory Groups) and of the

Family Hubs (Friends of....) will be established to include partners across the

statutory, voluntary and business sector and community members.

iv. Widen the engagement and contribution of Early Help partners in Family Matters and

delivery of Early Help to more families in alignment with Right Help Right Time

v. Consolidate the delivery of targeted Early Help to "Troubled Families" identified in

need of Early Help by a range of partners and increase in claims across partnership

of Payment by Results

vi. Maturity of early partnership arrangements moving from co-ordination to integrated

working practices

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Last updated 26/9/18

Please see page 2 onwards for background to items

21st June 2018

The Role of the Corporate Parent

Fostering

Adoption Central England

19th July 2018

Supported Internships

The Virtual School for Looked After Children

Improvement Board 4th July Update Report

6th September 2018

Primary Progress (Unvalidated data)

SCR - Baby F

4th October 2018

Partnership Working for Children's Services

1st November 2018

Secondary Progress (Unvalidated data)

One Strategic Plan updates

Improvement Board 3rd October Update Report

29th November 2018

10th January 2019

Review of the Education Service redesign

Alternative Provision and Exclusions

28th February 2019

School Performance Information - validated data

4th April 2019

Coventry Parenting Strategy

Date to be determined

Coventry Youth Partnership

Home to School Transport

Review of Libraries

Published SCR's

School based police panels

Secure Provision

Adoption Central England – June 2019

Date	Title	Detail	Cabinet Member/ Lead Officer
21st June	The Role of the Corporate	Overall briefing and introduction to the role of being a corporate	Paul Smith
2018	Parent	parent – including some facts and figures about Coventry	Cllr Seaman
	Fostering	Covering where we are and what we're doing - recruitment -	Paul Smith
		specialist fostering - special guardianships, progress on recommendations. To be linked in with the previous T&F on Fostering.	Cllr Seaman
	Adoption Central England	Covering progress since the transfer and establishment of the	Paul Smith
		new organisation, along with some facts and figures on the current position with adoption	Cllr Seaman
19 th July	Supported Internships	The Cabinet Member referred this item to the Board to look at in	Cllr Maton
2018		more detail and consider how the programme can be supported further	Jeanette Essex
	The Virtual School for Looked After Children	To look at the virtual school for looked after children	Cllr Seaman Paul Smith Sarah Mills
	Improvement Board 4 th July Update Report	A regular progress report from the Improvement Board	John Gregg Sonia Watson Cllr Seaman
6 th September 2018	Primary Progress (Unvalidated data)	Members requested a report in September of the unvalidated data when available	Kirston Nelson Cllr Maton
	SCR – Baby F	For Members to consider progress on the recommendations arising from the SCR of Baby F	Neil MacDonald Rebekah Eaves Cllr Seaman
4 th October 2018	Partnership Working for Children's Services	Members requested information about working with partners to achieve the outcomes for the Children's Services improvement plan.	John Gregg Cllr Seaman

Date	Title	Detail	Cabinet Member/
			Lead Officer
			Cllr Maton
	Review of Libraries	To include information about how libraries can become hubs for	Peter Barnett
		community wellbeing, as well as progress on the changes	Kirston Nelson
		implemented last year.	Cllr Maton
	Published SCR's	For Members of the Board to consider how the recommendations	John Gregg
		from the SCRs have been implemented	David Peplow
			Cllr Seaman
	School based police	A report on how the police are supporting improving behaviour in	Kirston Nelson
	panels	schools and tackling anti-social behaviour in partnership	Cllr Maton
	Secure Provision	To look in more detail at the provision of secure placements and	John Gregg
		custody for young people across the region	
	Adoption Central England	As requested at their meeting on 21st June to provide a further	Paul Smith
	– June 2019	progress report, along with some facts and figures on the current	Cllr Seaman
		position with adoption	